

## Related-party agreement referred to in Article L.225-38 of the French Commercial Code

(Information published pursuant to Articles L.22-10-13 and R.22-10-17 of the French Commercial Code)

## New Alliance Agreement entered into between Renault S.A. and Nissan Motor Co., Ltd. on July 26, 2023

Agreement	New Alliance Agreement entered into between Renault S.A. and Nissan Motor Co., Ltd.
Date of the agreement	The agreement was entered into on July 26, 2023.
	The Board of Directors of Renault S.A. authorized the signing of this agreement at its meeting of February 5 <sup>th</sup> , 2023, in accordance with the provisions of Article L.225-38 of the French Commercial Code.
Nature and purpose of the agreement and financial conditions	The main purpose of this agreement is to define the new framework of the relationships between Renault S.A. and Nissan Motor Co., Ltd. going further, and provide, <i>inter alia</i> , (i) the implementation of a new governance of the Alliance, (ii) the rebalancing of the cross-shareholdings between Renault S.A. and Nissan Motor Co., Ltd. at a level of 15% of the share capital, with voting rights limited to 15% of the exercisable voting rights, and (iii) the representation of the two companies to the board of directors of each other, in order to ensure effectiveness of the Alliance and maximize value creation within the Alliance.
	This agreement supersedes and replaces the following former agreements between Renault S.A. and Nissan Motor Co., Ltd.: (a) the Alliance and Equity Participation Agreement dated March 27, 1999, as amended by Amendment No. 1 dated June 8, 2000, (b) the Restated Alliance Master Agreement dated March 28, 2002, as amended or restated from time to time, and (c) the Memorandum of Understanding dated March 12, 2019.  This agreement does not contain any financial conditions.
Names of interested persons and nature of the relationship with Renault S.A.	<ul> <li>the directors appointed upon the proposal of Nissan Motor Co., Ltd., i.e., Ms. Yu Serizawa and Mr. Joji Tagawa; and</li> <li>the common directors in Renault S.A. and Nissan Motor Co., Ltd., i.e., Mr. Jean-Dominique Senard and Mr. Pierre Fleuriot.</li> <li>These directors did not take part in the deliberations and the vote on the relevant authorization, in accordance with the provisions of Article L.225-40 of the French Commercial Code.</li> </ul>
Interest of the Agreement for Renault S.A. and its shareholders	The signing of the agreement will make it possible to reorganize the partnership between Renault S.A. and Nissan Motor Co., Ltd. and strengthen the Renault-Nissan-Mitsubishi Alliance.
Ratio between the price of the agreement for Renault S.A. and the last annual profit	The agreement has no price implications for the company.  The latest annual profit of Renault S.A. as of December 31st, 2022, amounted to EUR 363,637,277.74.